CONFIDENTIAL

BORA LASKIN LAW LIBRARY
3 1761 03332 1167

Task Force on
The Faculty of Law's Next 50 Years

Faculty of Law
University of Toronto

Storage

KF
292
T65
P5
U56
1996
c.2

September 19, 1996

DRAFT

AYB - 4277
BORA LASKIN LAW LIBRARY
OCT 24 1996
FACULTY OF LAW
UNIVERSITY OF TORONTO

BORA LASKIN LAW LIBRARY
UNIVERSITY OF TORONTO

CONFIDENTIAL

Task Force on
The Faculty of Law's Next 50 Years

Faculty of Law
University of Toronto

September 19, 1996

DRAFT

TABLE OF CONTENTS

INTRODUCTION 1

The Need for Innovative Institutional Leaders 2

The Law School and Institutional Leadership 3

Our Alumni: Inspirations Through Example 4

The Consultative Process of the Task Force 4

Acknowledgements 5

THE 1996 FACULTY OF LAW 6

The Sources of the Faculty's Strength 6

Rigorous Scholarship 6
Commitment to Teaching 7
A Climate of Pluralism and Community 7
Extensive Inter-Disciplinary Linkages 8
Student Excellence 8
Linkages to the World's Leading Scholars and Legal Institutions 10

CHALLENGES 11

Internationalization 11

The Impact of Globalization on Canadian Legal Practice 11
Need for Increased Course Offerings in the International Area 12
Need for Increased Foreign Student Experience Options 14
An International Student Body 15

Faculty International Collaboration 16

Student Recruitment 16

The Quality of our Entry Class 16
Growing Competition from Leading American Law Schools 17
Low Level of Student Financial Aid 18
Scholarship and Bursary Support 18
The Wiseman Report on Student Financial Aid 19
The Nature and Magnitude of Student Financial Difficulties 19

Digitized by the Internet Archive
in 2018 with funding from
University of Toronto

https://archive.org/details/reportoftaskforc00univ

The Wiseman Financial Aid Plan 20
Front End Assistance 20
Back End Income Contingent Debt Relief 21
Graduate Level Financial Assistance 22

Access and Diversity 22

Substantive Gaps in the Faculty's Curriculum 24

Review of the Faculty's Curriculum Against Our International Peer Group 24
Over-Reliance on Part-Time Faculty 24
Identification of Substantive Gaps 27

Progressive Challenge Throughout the Programme 28

Need to Enhance Students' Problem-Solving Competencies 29

Alumni Concern over Lack of Problem Solving Competencies 29
Sources of the Problem 30

Need to Enhance Students' Commitment to the Highest Professional Ideals, including that of Public Service 31

Need to Enhance the Degree of Engagement of our External Stakeholders in our Programme 31

Lack of Appropriate Financial Resources 32

The Changing Funding Environment 32
The Faculty's Budget 33
Declining Government Support and Its Impact on the Faculty's Budget 34
Reference Points: The Resources of Our American Peer Group 36
The Fragility of Excellence 38

THE ENHANCED PROGRAMME 39

The Commitment to Excellence 39

Consistency with the Past 39

Elements of the Enhanced Programme 40

1. Increased Access 40
   Goals 40
   Enhanced Financial Aid 41
   Outreach Initiatives 42

Enhanced Communications with Prospective Students..... 42
2. Internationalization..... 42
Goals..... 42
Student Exchanges..... 43
The Visiting Faculty..... 43
Internships and Externships..... 44
An International Studies Faculty..... 44
3. Problem Solving..... 45
Goals..... 45
The Need for Faculty Support..... 45
4. The Third Year Intensive Experience..... 46
Goals..... 46
Precedents..... 47
Structure..... 47
5. Public Responsibility and Leadership..... 48
Goals..... 48
Pro Bono Students Canada..... 48
Debt Relief..... 49
Enhanced Financial Support for Public Interest Advocacy..... 49
International Human Rights Advocacy Programme..... 49
Enhanced Support for the Activities of the Student Career Placement Office..... 49
6. Stakeholder Engagement..... 50
Goals..... 50
Instruments..... 50

OBSTACLES AND SOLUTIONS..... 51

The Need for a Significant Increase in Faculty Complement..... 51

University Support..... 52

The Cost of Other Components of the Enhanced Programme..... 55

Implementing the Enhanced Programme: A New Compact of Shared Responsibility..... 55
Faculty Support..... 55
Enhanced Student Support..... 56
Private Support (Alumni and Friends)..... 57
Implementation..... 58
Summary..... 58

CONCLUSION..... 59